

# Full-Year and Q4 2017 Results

Live presentation, conference call and webcast for investors and analysts

2 February 2018



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In order, among other things, to utilise the 'safe harbour' provisions of the US Private Securities Litigation Reform Act 1995, we are providing the following cautionary statement:

This document contains certain forward-looking statements with respect to the operations, performance and financial condition of the Group, including, among other things, statements about expected revenues, margins, earnings per share or other financial or other measures. Although we believe our expectations are based on reasonable assumptions, any forward-looking statements, by their very nature, involve risks and uncertainties and may be influenced by factors that could cause actual outcomes and results to be materially different from those predicted. The forward-looking statements reflect knowledge and information available at the date of preparation of this document and AstraZeneca undertakes no obligation to update these forward-looking statements. We identify the forward-looking statements by using the words 'anticipates', 'believes', 'expects', 'intends' and similar expressions in such statements. Important factors that could cause actual results to differ materially from those contained in forward-looking statements, certain of which are beyond our control, include, among other things: the loss or expiration of, or limitations to, patents, marketing exclusivity or trademarks, or the risk of failure to obtain and enforce patent protection; effects of patent litigation in respect of IP rights; the impact of any delays in the manufacturing, distribution and sale of any of our products; the impact of any failure by third parties to supply materials or services; the risk of failure of outsourcing; the risks associated with manufacturing biologics; the risk that R&D will not yield new products that achieve commercial success; the risk of delay to new product launches; the risk that new products do not perform as we expect; the risk that strategic alliances and acquisitions, including licensing and collaborations, will be unsuccessful; the risks from pressures resulting from generic competition; the impact of competition, price controls and price reductions; the risks associated with developing our business in emerging markets; the risk of illegal trade in our products; the difficulties of obtaining and maintaining regulatory approvals for products; the risk that regulatory approval processes for biosimilars could have an adverse effect on future commercial prospects; the risk of failure to successfully implement planned cost reduction measures through productivity initiatives and restructuring programmes; the risk of failure of critical processes affecting business continuity; economic, regulatory and political pressures to limit or reduce the cost of our products; failure to achieve strategic priorities or to meet targets, expectations, guidance or indications of failure to adhere to applicable laws, rules and regulations; the risk of failure to adhere to applicable laws, rules and regulations relating to anti-competitive behaviour; the impact of increasing implementation and enforcement of more stringent anti-bribery and anti-corruption legislation; taxation risks; exchange rate fluctuations; the risk of an adverse impact of a sustained economic downturn; political and socio-economic conditions; the risk of environmental liabilities; the risk of occupational health and safety liabilities; the risk associated with pensions liabilities; the impact of failing to attract and retain key personnel and to successfully engage with our employees; the risk of misuse of social medial platforms and new technology; and the risk of failure of information technology and cybercrime. Nothing in this presentation or any related webcast should be construed as a profit forecast.



# Presenters



Pascal Soriot
Executive Director and
Chief Executive Officer



Mark Mallon Executive Vice President, Global Products & Portfolio Strategy, Global Medical Affairs, Corporate Affairs



Dave Fredrickson
Executive Vice President and
Head, Oncology Business Unit



Marc Dunoyer Executive Director and Chief Financial Officer



Sean Bohen
Executive Vice President,
Global Medicines Development
and Chief Medical Officer



# **Agenda**



Overview



**Growth Platforms** 



**Oncology** 



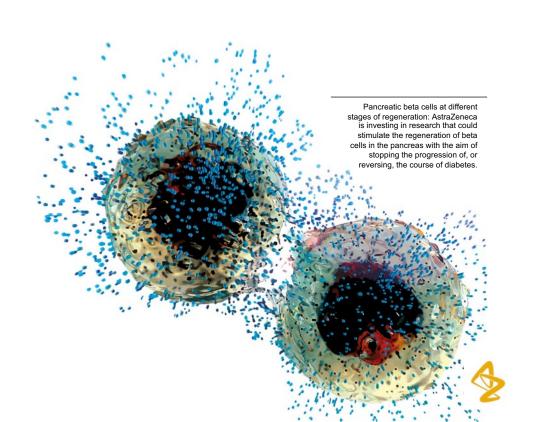
**Finance** 



Pipeline and news flow



Closing and Q&A



# **Highlights**

## Full-Year 2017: Encouraging progress across the company

### **Business & financials**

Total Revenue declined by 2%, with Product Sales improving during the year (+3% Q4 vs. -5% FY)

### **Product Sales**

- Oncology: Encouraging growth across all major medicines
- CVMD\*: Brilinta (+29%) and Farxiga (+28%) now blockbusters (>\$1bn)
- Respiratory: Quarterly Symbicort improvement; Fasenra launch
- Emerging Markets: +8%; accelerating in Q4
  - China: +15%, including growth of +30% in Q4

### Core EPS better than expected due to Product Sales, including sales true-ups, and tax rate

### Guidance: FY 2018

A low single-digit percentage increase in Product Sales and Core EPS in the range of \$3.30 to \$3.50

### Sustainability

- AstraZeneca ranked 34th in Corporate Knights' 14th annual Global 100 list of the most sustainable companies in the world
- AstraZeneca identified as a 'biggest achiever' for a 300% increase in renewable electricity in a single year



<sup>\*</sup> Cardiovascular and Metabolic Diseases.

Absolute values at actual exchange rates; change at Constant Exchange Rates (CER) and for FY 2017, unless otherwise stated.

Guidance at CFR

# **Highlights continued**

### News flow continued at high speed in the period

### Pipeline developments

Oncology	• Faslodex	breast cancer (combinations)	Approval (US, EU)
	• Lynparza	ovarian cancer 2L breast cancer	Approval (JP), Priority review (CN) Approval (US)
	• Tagrisso	lung cancer 1L (FLAURA)	Regulatory submission acceptance (US - Priority Review, EU, JP)
Cardiovascular and	• Bydureon + insulin	type-2 diabetes	Approval (EU)
Metabolic Diseases	• ZS-9	hyperkalaemia	Regulatory submission (US) CHMP positive opinion reiterated (EU)
	roxadustat	anaemia	Priority review (CN) <sup>1</sup>
Respiratory	• Fasenra (benralizumab)	severe, uncontrolled asthma	Approval (US, EU, JP)
, tooping,	• PT010	COPD <sup>2</sup>	Phase III KRONOS trial - most primary endpoints met <sup>3</sup>
	tezepelumab	severe, uncontrolled asthma	Phase III programme initiated

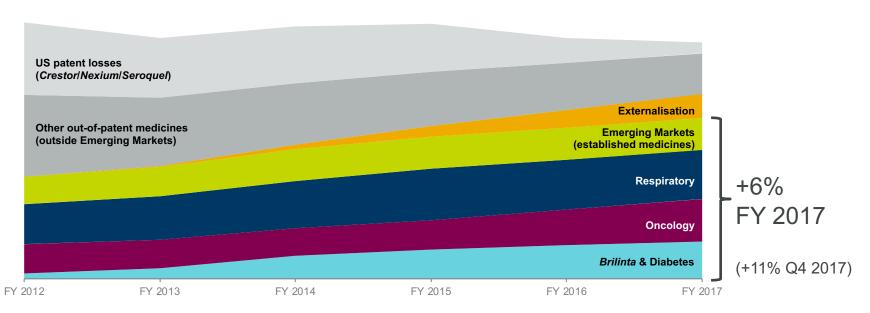
<sup>1.</sup> By partner Fibrogen



<sup>2.</sup> Chronic obstructive pulmonary disease.

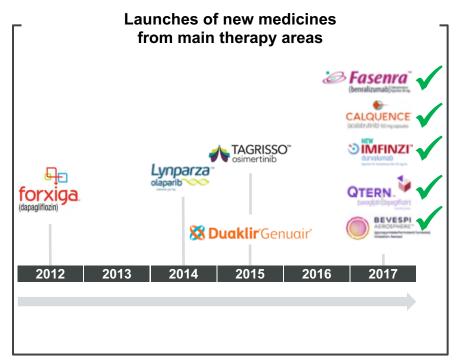
<sup>3.</sup> Eight of the nine primary endpoints in the KRONOS trial were met, including two non-inferiority endpoints to qualify PT009, one of the comparators. Status since the previous results announcement on 9 November 2017.

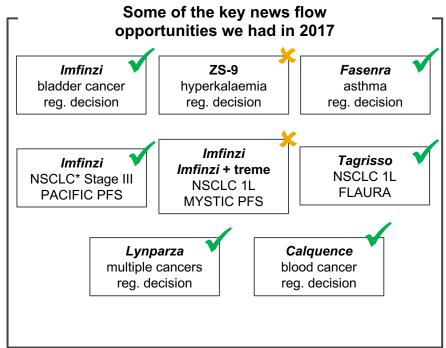
# **Product Sales: Improving momentum**





# 2017: A defining year

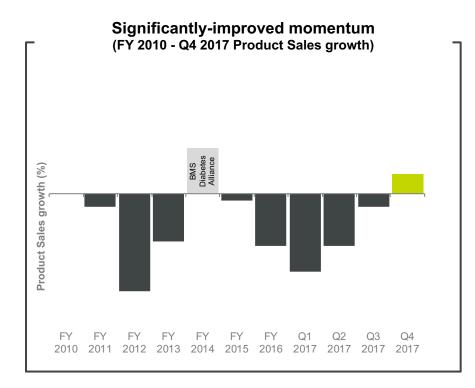


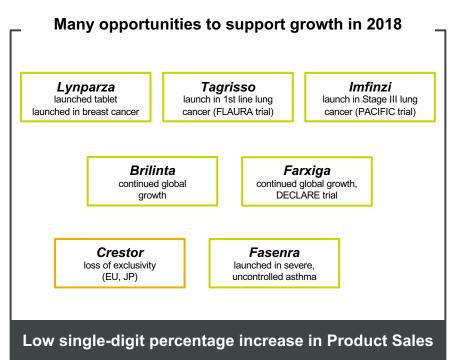




## 2018: Focus on return to growth

# Momentum improved during 2017







# **Agenda**



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**Oncology** 



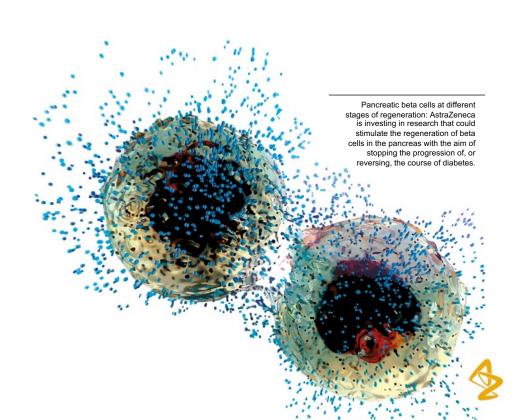
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# Growth Platforms: Improved momentum China and New Oncology were top contributors

		Q4 2017 \$m	% change	% Total Revenue	% Product Sales	FY 2017 \$m	% change	% Total Revenue	% Product Sales
	<b>Growth Platforms</b>	4,180	12	72	76	15,231	6	68	76
T.M	Emerging Markets	1,630	9	-	-	6,149	8	-	-
	Respiratory	1,334	8	-	-	4,706	(1)	-	-
	New CVMD	1,024	21	-	-	3,567	9	-	-
	Japan	563	2	-	-	2,208	4	-	-
8	New Oncology	437	100	-	-	1,313	98	-	-



# Main therapy areas: Growth in all areas New framework for reporting of Product Sales

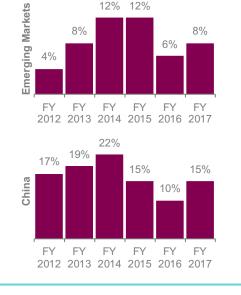
		Q4 2017 \$m	% change	% Product Sales	FY 2017 \$m	% change	% Product Sales
	Product Sales	5,487	3	100	20,152	(5)	100
ğ	Oncology	1,120	19	20	4,024	19	20
<b>***</b>	New CVMD	1,024	21	19	3,567	9	18
(d)	Respiratory	1,334	8	24	4,706	(1)	23
	Emerging Markets	1,630	9	30	6,149	8	31

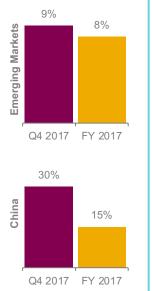


# **Emerging Markets**

### China growth accelerated







# China growth was a highlight; other EMs solid overall

- Mid to high single-digit growth in EMs continued
  - Growth impacted by economic conditions in Russia and parts of LatAm/MEA\*
- Oncology +20%: Lung cancer \$0.4bn; *Iressa* (+8%) and *Tagrisso* launched. Hormone-receptor medicines \$0.7bn with *Faslodex* (+18%)
- New CVMD +23%: Key medicines continued to grow; Brilinta (+21%) and Forxiga, largest Diabetes medicine (+73%)
- **Respiratory +13%**: Continued double-digit growth for *Pulmicort* (+23%; 61% of total); *Symbicort* (+10%)

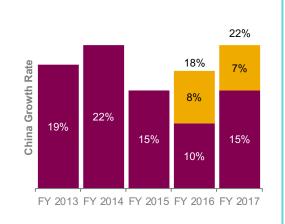


<sup>\*</sup> Latin America and Middle-East & Africa. Change at CER.

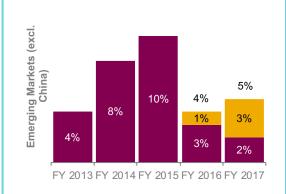
# **Emerging Markets - additional analysis**Strong growth driven by underlying demand

### Impact of partnerships and divestments

 China growth reduced by partnerships and divestments

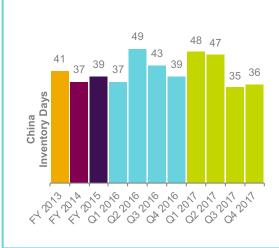


 Emerging Markets outside China kept good momentum when adjusting for partnerships and divestments



### **China Inventory**

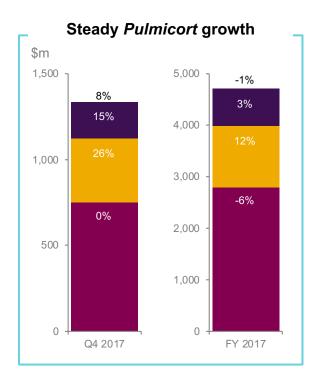
China growth was not materially impacted by inventory changes

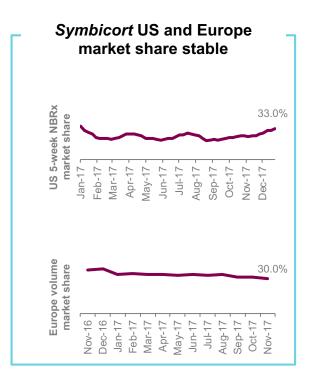




# Respiratory

### Symbicort sustained in a competitive market





### Global focus: Emphasis on Symbicort's competitive profile

### **US -8%**

- Symbicort access maintained, but pricing pressure remained despite some improvement in H2 2017
- · Growth in new medicines
  - Daliresp (+25%); Bevespi progressed

### Europe -5%

Overall stable Symbicort volume

**Emerging Markets +13%** 



# Fasenra: Our first respiratory biologic Now approved in the US, the EU and Japan



**28-51%** 

reduction in the annual asthma exacerbation rate versus placebo

### 116-159mL

significant improvement in lung function as measured by forced expiratory volume in one second (FEV<sub>1</sub>) versus placebo

**75%**<sub>1</sub>

reduction in median OCS<sup>2</sup> dose from baseline (vs 25% for placebo) and discontinuation of OCS use in 52% of eligible patients



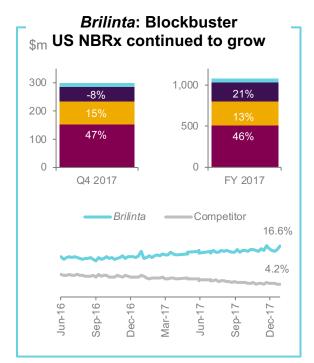


<sup>1.</sup> Source: Summary of product characteristics, AstraZeneca data on file.

<sup>2.</sup> Oral corticosteroids

### **New CVMD**

### Brilinta and Farxiga each reached >\$1bn milestone





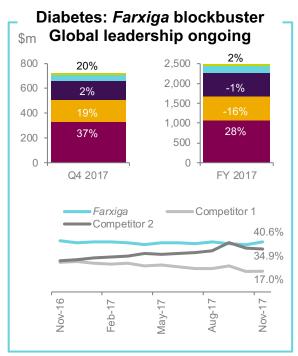


Chart legend: Farxiga Onglyza Bydureon Byetta Others
Source: IQVIA, formally Quintiles IMS Holdings, Inc., Farxiga: Includes fixed-dose combinations.

# Commercial focus maintained on the two largest medicines

### Brilinta +29%

 Sustained solid growth in all regions

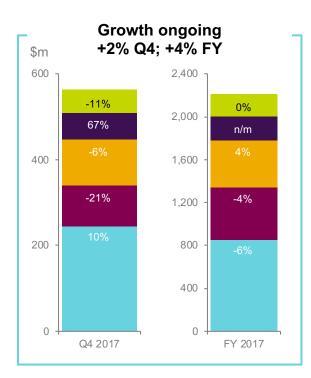
### Farxiga +28%

- US (+7%) continued growth; stable share in a growing market
- Ex-US (54% of total)
  Continuous strong growth, e.g.
  Emerging Markets (+73%),
  Europe (+28%)



# **Japan**

## Tagrisso supported the sustained growth; Crestor offset



# Key medicines remained volume-share leaders

### Symbicort

In-market growth; sales reduced by tough comparison and partner buying

### Tagrisso

Continued strong growth; sequential maturation due to 90%+ testing and prescription rate

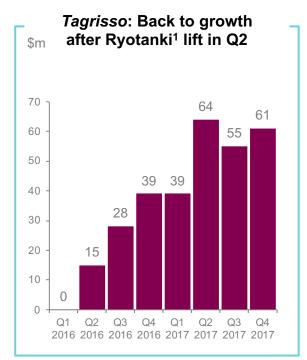
### Nexium

Tough comparison; remained market leader in the class

### Crestor

Decline as a result of 20+ generic competitors

New approvals: Lynparza and Fasenra

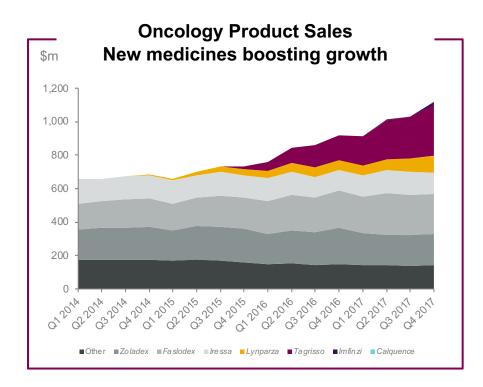


Ryotanki: Regulation in Japan that restricts prescriptions for medicines in their first year on the market to just two weeks.



# Oncology

## Growth being delivered



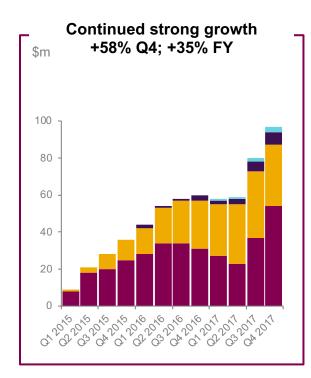
### Total Oncology +19%

- 20% of total Product Sales
- Faslodex approaching \$1bn
- Six new medicines 2014-2020, with four delivered
  - Lynparza: Growth accelerating
  - Tagrisso: Success in 2L; preparing for 1L
  - Imfinzi: Q4 inflection point
  - Calquence: Encouraging early uptake



# Lynparza

### The leading PARP inhibitor with revitalised US growth



### Strong US sales momentum **Europe awaiting new tablet**

- US +11%, but +74% in Q4 Continued strong growth; launch of tablets and the broad label in OC1
- **Europe +58%** Steady progress in 2L OC; awaiting tablet label
- Next commercial milestones
  - BC<sup>2</sup> launch in US (ongoing)
  - First launch in Japan; OC (ongoing) followed by BC (H2)
  - Tablets in Europe (H1)

### MRK collaboration update

- Continued integration of both development and commercial efforts
- Joint US field force being deployed. Other countries to follow









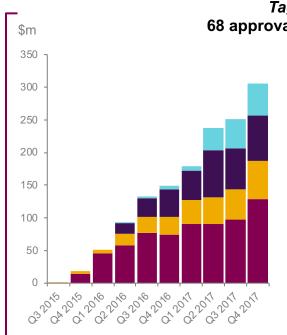
Chart legend: US Europe Emerging Markets Established Rest of World Absolute values at actual exchange rates.

Ovarian cancer.

Breast cancer

# Tagrisso and Imfinzi

# Q4: Accelerating growth



# *Tagrisso* 68 approvals; 16 awaited

- US +59%
   Higher testing rates of ~70% underpinned continued growth; preparing for 1st-line launch
- Testing rates generally below US; France leading, momentum from launches in Italy and Germany
- Japan
   Back to sequential growth
- Emerging Markets
   China, other launches

### Imfinzi

- Product sales \$19m; \$18m in Q4
- Current approvals
   2nd-line bladder cancer: US (3rd in the market), Brazil, Canada, and Israel
- Next steps
  Launch in Stage III unresectable
  lung cancer\*





















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Oncology



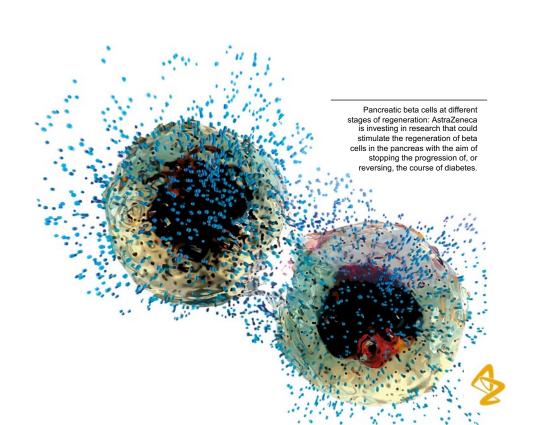
**Finance** 



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Closing and Q&A



# **Reported Profit & Loss**

	FY 2017 \$m	% change	% Total Revenue	Q4 2017 \$m	% change	% Total Revenue
Total Revenue	22,465	(2)	100	5,777	2	100
- Product Sales	20,152	(5)	90	5,487	3	95
- Externalisation Revenue	2,313	38	10	290	(12)	5
Gross Margin	79.6%	(1) pp*	-	77.6%	(-) pp	-
R&D Expenses	5,757	(1)	26	1,551	(2)	27
SG&A Expenses	10,233	10	46	3,078	n/m	53
Other Operating Income	1,830	11	8	848	(25)	15
Tax Rate	-29%	-	-	-210%	-	-
EPS	\$2.37	(15)		\$1.03	(24)	

<sup>\*</sup> Percentage points.



Absolute values at actual exchange rates; change at CER.
Gross Margin reflects Gross Profit derived from Product Sales, divided by Product Sales.

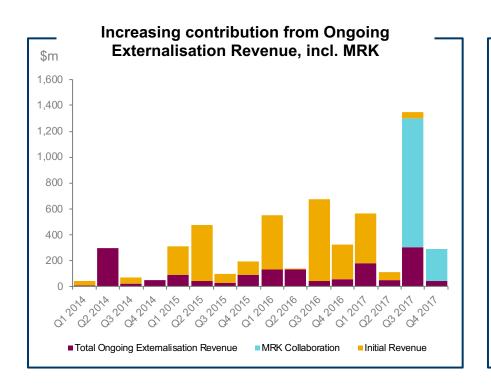
### **Core Profit & Loss**

	FY 2017 \$m	% change	% Total Revenue	Q4 2017 \$m	% change	% Total Revenue
Total Revenue	22,465	(2)	100	5,777	2	100
- Product Sales	20,152	(5)	90	5,487	3	95
- Externalisation Revenue	2,313	38	10	290	(12)	5
Gross Margin	81.2%	(1) pp	-	79.4%	1 pp	-
R&D Expenses	5,412	(3)	24	1,456	(4)	25
SG&A Expenses	7,853	(3)	35	2,175	5	38
Other Operating Income	1,953	14	9	852	(26)	15
Tax Rate	14%	-	-	3%	-	-
EPS	\$4.28	(2)		\$1.30	13	



### **Externalisation Revenue**

### Ongoing income increased



### **Key observations**

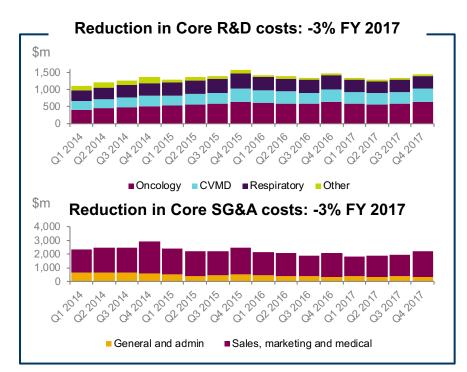
Ongoing Externalisation Revenue of \$821m in 2017

### MRK collaboration benefit

- 2017: \$1.85bn; ~\$1.25bn in Externalisation Revenue
- Further income in the years to come
  - First approval milestone of \$70m in Q1 2018
  - Remaining option payments of \$500m in 2018-2019
  - Regular milestones; approval (~1/3) and salesrelated (~2/3); mono and combo therapy up to ~\$6bn remaining



# Continued progress and focus on cost discipline



### Continued reduction in Core costs

- Core R&D costs
  - FY 2017: Down by 3%
     Investment concentrated in main therapy areas
  - FY 2018: Anticipated to be in the range of a low single-digit percentage decline to stable
- Core SG&A costs (split in SMM¹ and G&A²)
  - FY 2017: Down by 3%
     Investment increasingly in Sales support vs G&A
  - FY 2018: Anticipated to be increase by a low to mid single-digit percentage

Absolute values at actual exchange rates; change at CER.

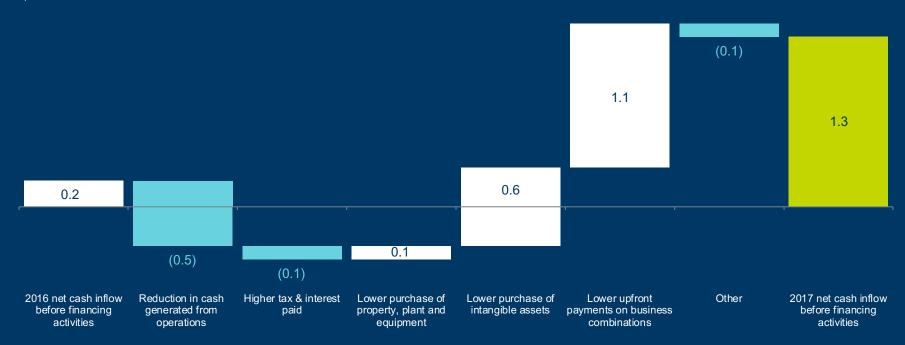


<sup>1.</sup> Sales, marketing and medical

<sup>2.</sup> General and admin

# Focus: Cash flow Detailed breakdown

\$m



# 2018 Guidance and unchanged capital-allocation priorities

# **Product Sales**

A low single-digit percentage increase

# **Core EPS**

\$3.30 to \$3.50

### **Unchanged capital-allocation priorities**

- Investment in the business
- Progressive dividend policy
- Strong, investment-grade credit rating
- Immediately earnings-accretive, valueenhancing opportunities



# **Agenda**



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**Growth Platforms** 



Oncology



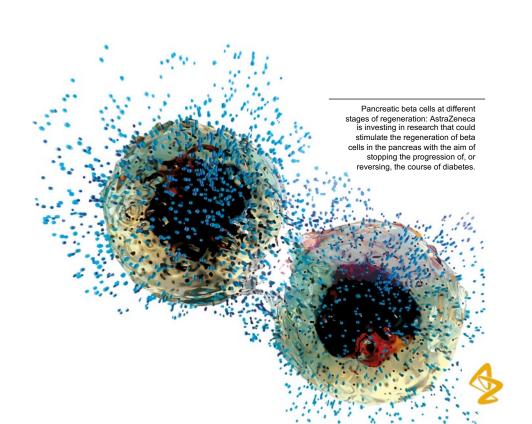
**Finance** 



Pipeline and news flow



Closing and Q&A



## Q4 2017 late-stage pipeline update

### Oncology

- Faslodex breast cancer (combinations): Approval (US, EU)
- Lynparza
  - ovarian cancer 2L: Approval (JP), priority review (CN)
  - breast cancer: Approval (US)
- Tagrisso lung cancer 1L (FLAURA): Regulatory submission acceptance (US - Priority Review, EU, JP)

### Cardiovascular and Metabolic Diseases

- Bydureon + insulin type-2 diabetes (DURATION-7 trial): Approval (EU)
- ZS-9
  - hyperkalaemia: Regulatory submission acceptance (US)
  - CHMP reiterated previous positive opinion (EU)
- roxadustat anaemia: Priority review (CN)<sup>1</sup>

### Respiratory

- Symbicort asthma (safety): Approval (US)
- Fasenra severe, uncontrolled asthma: Approval (US, EU, JP)
- PT010 COPD: Phase III KRONOS trial met 8 of 9 primary endpoints<sup>2</sup>
- tezepelumab severe, uncontrolled asthma: Phase III programme initiated (NAVIGATOR trial)



<sup>1.</sup> By partner Fibrogen

<sup>2.</sup> Including two non-inferiority endpoints to qualify PT009, one of the comparators. Status since the latest results announcement on 9 November 2017.

# **Oncology**

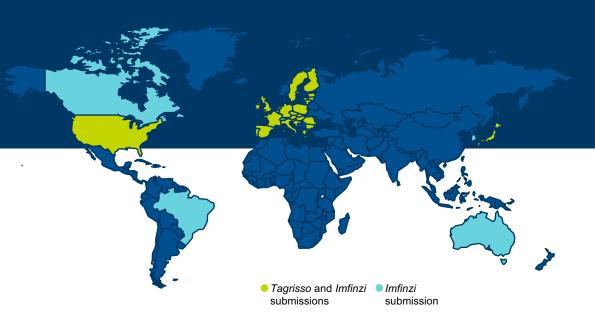
# FLAURA and PACIFIC regulatory submissions moving fast in lung cancer

### FLAURA and PACIFIC regulatory status

Activity	Region	Timing
Regulatory submission	US, EU, JP	H2 2017
Priority Review	US	
Regulatory decision	US EU, JP	H1 2018 H2 2018









### Cardiovascular and Metabolic Diseases

### Key 2018 Phase III readouts

### Farxiga DECLARE Phase III trial

- Primary efficacy endpoints
  - Superiority for MACE (CV death, non-fatal myocardial infarction or non-fatal stroke)
  - Superiority for the composite endpoint of CV death or hospitalisation for heart failure
- Primary safety endpoint
  - Non-inferiority for MACE
- Data anticipated in H2 2018

~17,000 patients

including patients with multiple CV risk factors (~10,000) or established CVD\* (~7,000)



# Roxadustat Phase III programme First-in-class, anti-anaemia potential new medicine

Patient population	Company	Phase III trial
	FIBROGEN	ANDES
Anaemia in CKD patients	AstraZeneca	OLYMPUS
not receiving dialysis	astellas	ALPS
	astellas	DOLOMITES
Anna annia in CIVD in	FIBROGEN	SIERRAS
Anaemia in CKD in patients receiving dialysis	AstraZeneca 2	ROCKIES
	**astellas	PYRENEES
Anaemia in newly- initiated dialysis patients	FIBROGEN	HIMALAYAS



## Respiratory

### Late-stage pipeline programmes delivering

### PT010 Triple combination therapy (COPD, asthma)

- Eight of the nine primary endpoints in the Phase III KRONOS trial were met<sup>1</sup>
- PT010 demonstrated a statisticallysignificant improvement in six out of seven lung-function primary endpoints<sup>2</sup>
- Results to be presented at a forthcoming medical meeting
- Regulatory submission anticipated in H2 2018



# Tezepelumab Phase III programme PATHFINDER (severe asthma)

- First Phase III trial NAVIGATOR initiated enrolment in Q4
- Phase III programme based on results from the Phase IIb PATHWAY trial
- Results published in the New England Journal of Medicine and presented at the European Respiratory Society Congress
- Potential to help a broad group of patients; including those without presence of a Th2 biomarker

# Fasenra Data for severe COPD in 2018

- Approved in severe, uncontrolled asthma
- Phase III VOYAGER programme evaluating the efficacy and safety of Fasenra in patients with severe COPD
- Data readout anticipated in H2 2018





<sup>1.</sup> Including two non-inferiority endpoints to qualify PT009, one of the comparators.

<sup>2.</sup> Improvement compared with dual combination therapies.

# Late-stage pipeline news flow in 2018 and 2019 Unlocking and realising the potential of new medicines

	H1 2018	H2 2018	2019
Regulatory decision	Lynparza - ovarian cancer 2L (EU) Tagrisso - lung cancer (US) Imfinzi - lung cancer (PACIFIC) (US)	Lynparza - breast cancer (JP) Tagrisso - lung cancer (EU, JP) Imfinzi - lung cancer (PACIFIC) (EU, JP)	
	ZS-9 - hyperkalaemia (US, EU)	Bydureon autoinjector - type-2 diabetes (EU)	
		Bevespi - COPD (EU)	
Regulatory submission	Lynparza - breast cancer (EU) Imfinzi +/- treme - lung cancer 3L (ARCTIC)	Lynparza - ovarian cancer 1L Imfinzi + treme - lung cancer 1L (NEPTUNE) Imfinzi +/- treme	Lynparza - pancreatic cancer - ovarian cancer 3L
	Bevespi - COPD (JP) Duaklir - COPD (US)	- lung cancer 1L (MYSTIC) - head & neck cancer 1L (KESTREL) - head & neck cancer 2L (EAGLE) selumetinib - thyroid cancer	Imfinzi +/- treme - lung cancer 1L (POSEIDON) - small-cell lung cancer (CASPIAN) - bladder cancer 1L (DANUBE)
		roxadustat - anaemia (US)	Brilinta - CAD <sup>2</sup> /type-2 diabetes CVOT Farxiga - type-2 diabetes CVOT (DECLARE)
		PT010 - COPD	<b>5</b> ,1
			Fasenra - COPD anifrolumab - lupus
Key Phase III data readouts	Lynparza - ovarian cancer 1L Imfinzi +/- treme - lung cancer 3L (ARCTIC)	Lynparza - pancreatic cancer Imfinzi + treme - lung cancer 1L (NEPTUNE)	Lynparza - ovarian cancer 3L Imfinzi - lung cancer (PACIFIC) (final OS) Imfinzi +/- treme
	- lung cancer 1L (MYSTIC) (final OS) - head & neck cancer 1L (KESTREL)	Farxiga - type-2 diabetes CVOT¹ (DECLARE)	<ul><li>lung cancer 1L (POSEIDON)</li><li>small-cell lung cancer (CASPIAN)</li></ul>
	- head & neck cancer 2L (EAGLE) selumetinib - thyroid cancer	Fasenra - COPD	- bladder cancer 1L (DANUBE)  Calquence - chronic lymphocytic leukaemia
Cardiovascular outcomes trial.     Coronary artery disease.     Status as of 2 February 2018.	PT010 - COPD	anifrolumab - lupus	Brilinta - CAD/type-2 diabetes CVOT Farxiga - Heart failure languecestat - Alzheimer's disease



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Overview



**Growth Platforms** 



Oncology



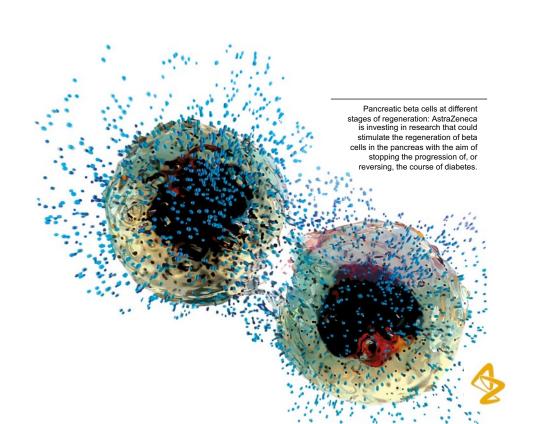
**Finance** 



Pipeline and news flow



**Closing and Q&A** 



# Pipeline-driven transformation

### A new AstraZeneca emerging

### **FY 2017**

- Financials delivered and momentum in Product Sales
- Unprecedented pipeline news flow

### Commercial execution

- Strong Lynparza, Tagrisso growth, Imfinzi emerging and Calquence launched
- Brilinta and Farxiga became blockbusters
- Fasenra launched in the US, with recent EU and JP approvals
- China had strongest-ever growth in Q4

### Guidance: FY 2018

- A low single-digit percentage increase in Product Sales
- Core EPS of \$3.30 to \$3.50





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# Full-Year and Q4 2017 Results

Live presentation, conference call and webcast for investors and analysts

2 February 2018

